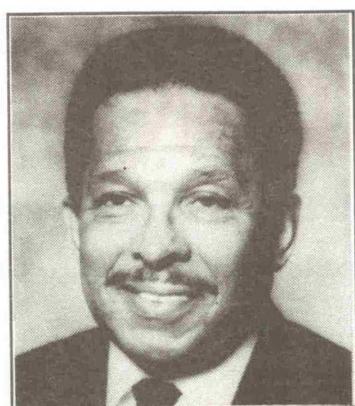


CALUMET TOWNSHIP



Dozier T. Allen, Jr.
—Trustee—

1998

ANNUAL REPORT PROFILE

*To the People of: Gary, Black Oak, Lake Ridge, Griffith and
Unincorporated Communities*



PURPOSE

The goal of global connecting of information has rapidly become yesterday's idea. When members of a community, individually or collectively, are called upon to make decisions, their judgements to be effective must be based on fact. In the State of Indiana in 1998, there was an outcry from communities to the Governor's Office for access to public information. It is for the purpose of public access that the office of the Calumet Township Trustee (CTT) publishes an annual report.

Effective, efficient, quality service for client recipients is a priority of this office. In regard to the taxpayer, the costs of these services are of great concern due to taxation. The Trustee's office strives to bring a balance between these concerns.

To this end, this office is proud to announce that the **1999 budget is ONE MILLION DOLLARS less** than it was for the 1998 budget. Not only was the request less, it was also **bond free**. The reason for this reduction is outlined on the following pages for your observation.

JOBS! JOBS! JOBS!

Our "SAY NO TO POVERTY" agenda has made great strides in the past year. We began the 1998 year with educational instruction in eight (8) classrooms for clients. In November of 1998, the Calumet Township Trustee's office acquired a facility referred to as the NORTH ANNEX located at 487 Broadway. This building houses 5 additional classrooms for Adult Basic Education (ABE) and General Equivalency Diploma (GED) for Township clients. The accomplishment of this program have been remarkable. It continues to be the foundation of success for our clients.

While education is the key to unlocking the door to employment, training for jobs is **that door**. The one resounding question asked by clients upon completion of their academic training is:

CAN YOU HELP ME FIND A JOB?

It has become urgently necessary to answer that question, not with words but

with action. The Job Search Division of Calumet Township has completed scouting and investigation of a series of training programs in a variety of vocations for Township clients. These programs **ALL** meet a list of qualifications and standards to be accepted by our agency. More importantly, all programs must meet the qualifying factor of providing Township clients with:

COMPETENT AND COMPETITIVE MARKETABLE SKILLS FOR GAINFUL EMPLOYMENT!

JOB FAIR 98'

Job Fair 98' was a success in terms of client participation, applications taken and jobs obtained. While many of Calumet Township clients already have vocational training and formal education that make them job ready, we especially targeted our hard-to-place recipient, who would otherwise not have a chance for employment. Our Job Fair gave the employer and potential employee a great advantage by bringing them together; a virtual job bank and an accessible job-ready work force. We are very proud of the fact that over 65 percent of those individuals hired through the fair are still on the job!

B. I. G.

B. I. G. (BUY IN GARY) is an initiative of this office in collaboration with our aggressive effort of helping the impoverished to obtain employment. Welfare reform has given our office, other agencies and municipalities the chance to display the characteristics of being pro-active rather than re-active. B. I. G. supports two goals:

1. Developing businesses that support a strong economic base and
2. Providing careers and jobs for welfare recipients.

This plan to supply jobs can work through businesses creating partnerships, alliances, and the sharing of information from one employer to another. If we work together using creative means we can get our community working.

Let's face the facts. We are no longer

at the threshold of welfare reform. We are now in the thick of it. People **need more than words, they need and want to work.** They need training to get and hold a job. The Trustee's office is responsible to and is held accountable by those we are empowered to serve. We will do everything in our power to help our clients to secure employment.

We challenge anyone who has the means to help find or create a job to follow our example. Yes, these are bold statements that we are making. Yes, our challenge may offend someone. If it does, then stop and ask yourself why? Are you doing all that you can to help someone to become employed? It doesn't matter if that person is a relative, friend, casual acquaintance, or your next door neighbor. Just as unemployment hurts us all, employment for client recipients can benefit us all.

Respectfully, I understand that the road for those seeking training and a job can be long. It takes the ingredients of perseverance, discipline, motivation and sometimes a helping hand. I admire anyone who travels that road. I ask that you as an individual let me know what your thoughts, opinions and ideas are on this issue. As always, I welcome your input. Write to me and I will respond.

TRUSTEE

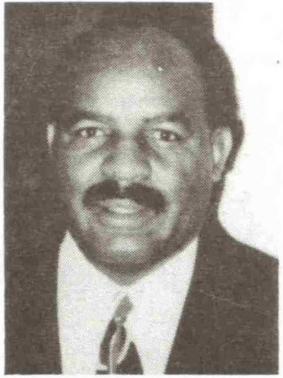
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CALUMET TOWNSHIP BOARD

HELP SOMEONE ELSE
SAY NO TO POVERTY-GET AN EDUCATION



Joel H. Harris
Board Chairman

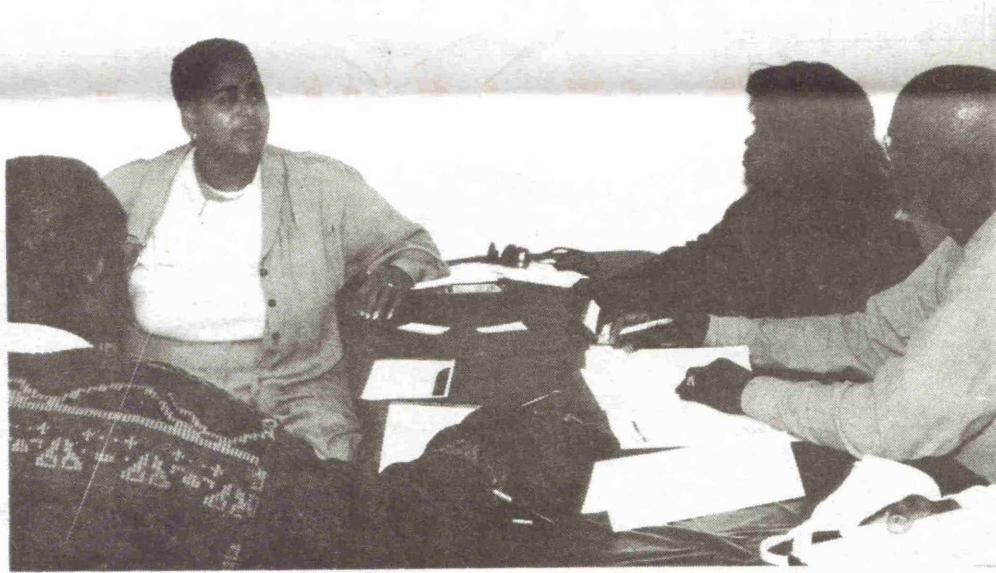


Valerie Levy
Secretary

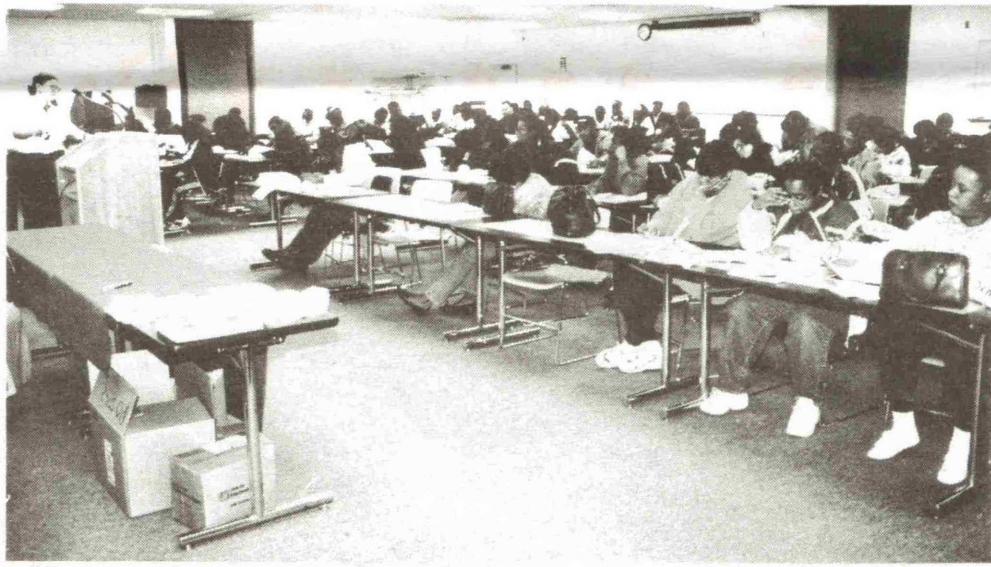


Roosevelt Allen Jr.
Finance Chairman

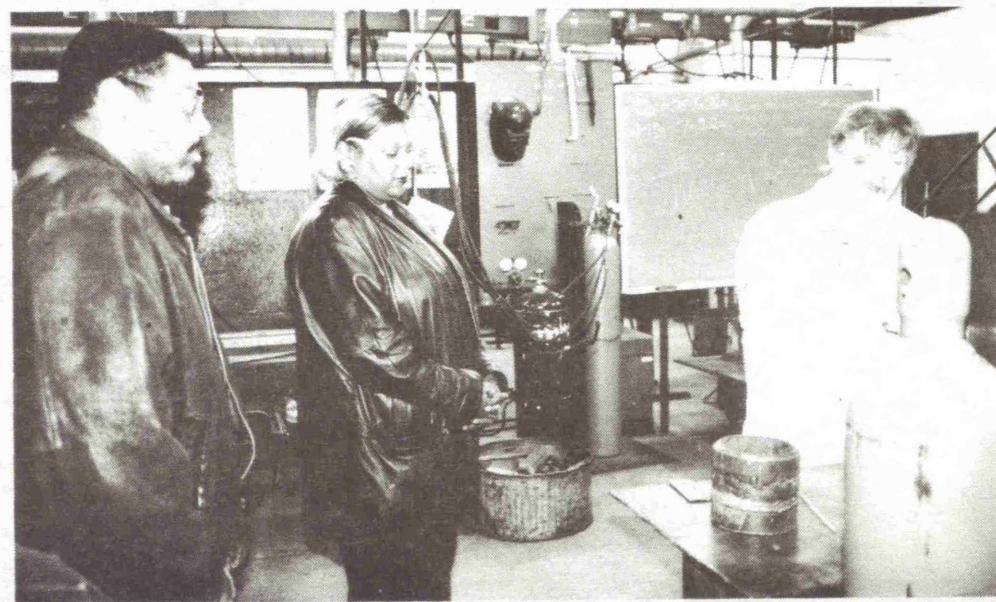
OUR WELFARE-TO-WORK EDUCATIONAL/TRAINING PROGRAMS AT WORK



CTT clients counseled at Small Business Administration Seminar (SBA).



Calumet Township clients attending Ivy Tech State College orientation.



Calumet Township Trustee clients attending Ivy Tech State College orientation in welding and nursing.

JOB SEARCH

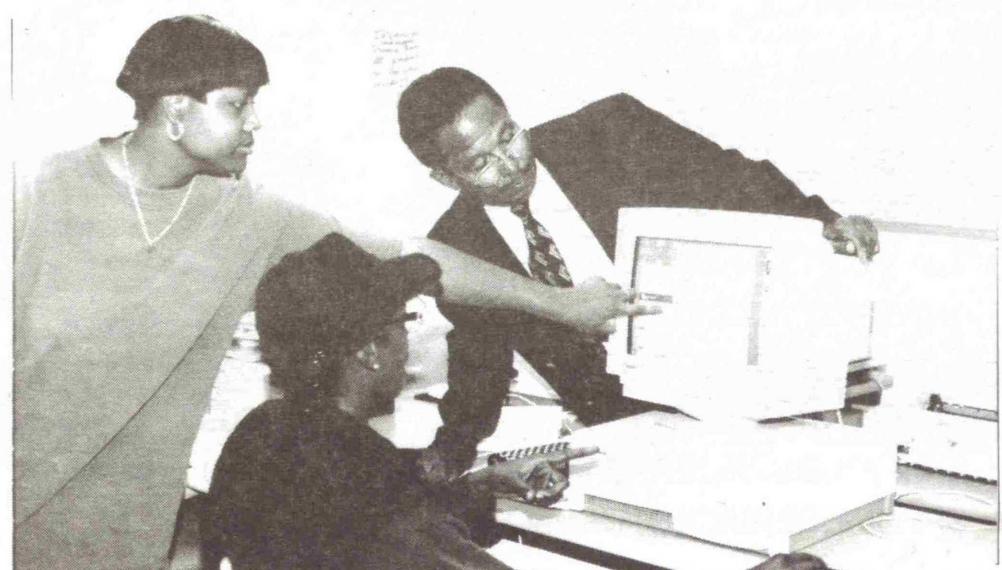
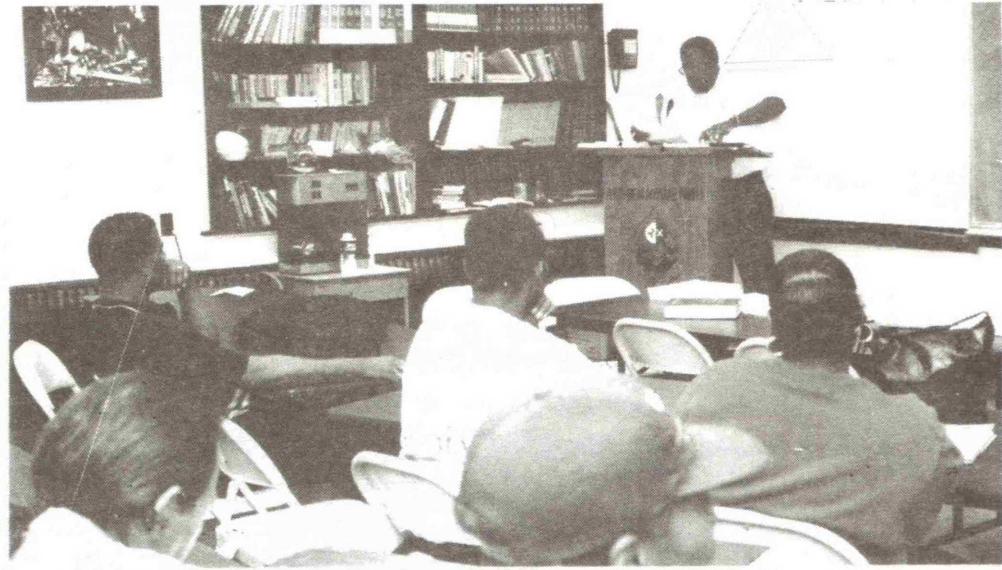
WE REQUIRE PARTICIPATION IN WORKFARE OR JOB TRAINING

DEPUTY ALBERT YOUNG'S CORNER:

The office of the Calumet Township Trustee, client recipients, and employers were very pleased with the 1998 job fair. The focus of employment for our clients is in securing a job and then keeping that job. The staff of the Job Search Division is dedicated in the counseling and instruction of clients in areas that will help them obtain their goal of employment. As we move swiftly into the year 2000, we are preparing an all out assault against unemployment, with a heightened effort of action. We understand that people want to work, but without the necessary tools to compete in the job market, they are lost. To our clients, we promise to devote all of our energies and resources to them for vocational and educational training.

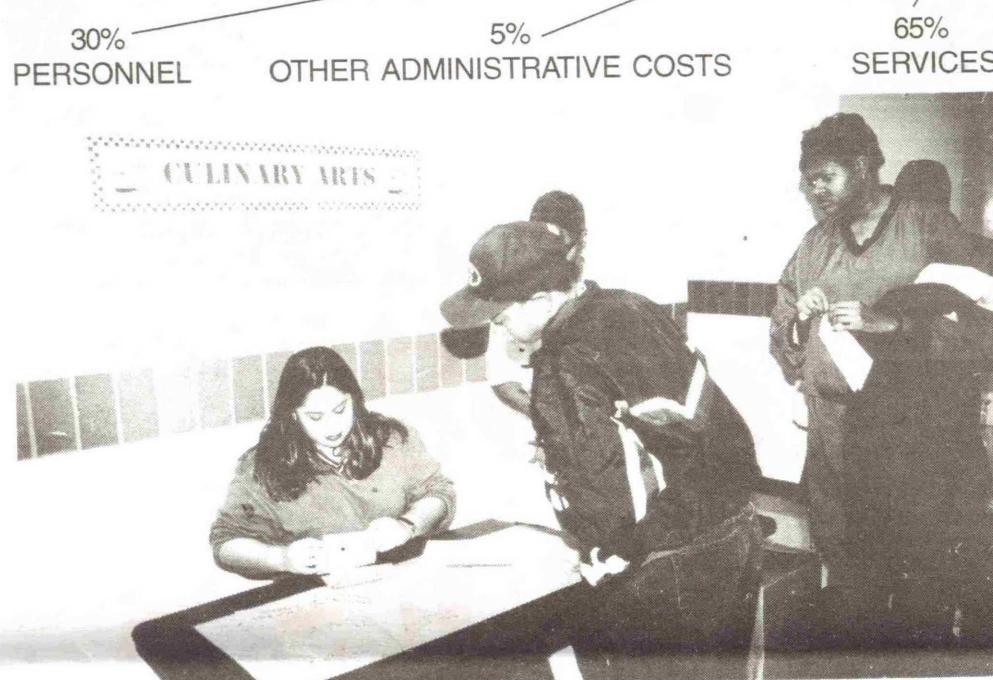
	1997	1998	INC/DEC	%
Total number of training programs or job placements found for poor relief recipients with assistance of Township Trustee	81	105	+24	77%
Total number of pre-employment recipients applications completed	1,824	1,630	-194	89%
Total number of applicant/recipients screened, tested, evaluated, counseled 2 or 3 tests	5,472	18,247	+12,775	30%
Total number of hours interviewing Job Search recipients	12,792	13,511	+719	95%
Total number of applicant/recipients enrolled in Pre-GED, GED and vocational programs - 9 month school year	473	324	-149	68%
Total number of hours spent by poor relief recipients at classroom instruction - 36 hours per month per student	153,252	69,606	-83,646	45%

JOB FAIR '98 A HUGE SUCCESS

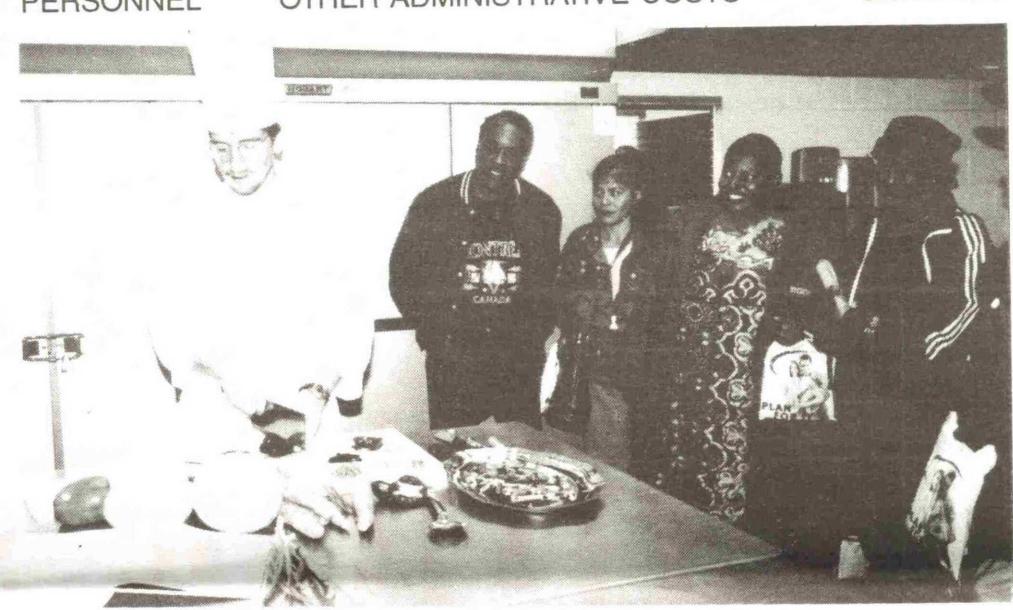


1997**VITAL STATISTICS****1998**

POOR RELIEF BUDGET REQUIRED	\$13,000,000
APPROVED	8,628,665
UNDER FUNDED	4,371,335
POOR RELIEF SERVICES	6,966,910
PERSONNEL COSTS/FRINGE BENEFITS	3,246,920
OTHER ADMINISTRATIVE COSTS	563,743
POOR RELIEF TOTAL COSTS	10,777,573



POOR RELIEF BUDGET REQUIRED	\$12,000,000
APPROVED	10,592,068
UNDER FUNDED	1,407,932
POOR RELIEF SERVICES	5,926,587
PERSONNEL COSTS/FRINGE BENEFITS	3,676,728
OTHER ADMINISTRATIVE COSTS	812,002
POOR RELIEF TOTAL COSTS	10,415,317



CTT clients attend Ivy Tech State College orientation for Culinary

FUNDS SPENT FOR SERVICES

1994 - \$9,155,426
1995 - \$7,612,742

1996 - \$6,572,163
1997 - \$6,966,910

A \$3,228,839 DECREASE in expenditures between the years 1994 and 1998

1997**6,966,910**

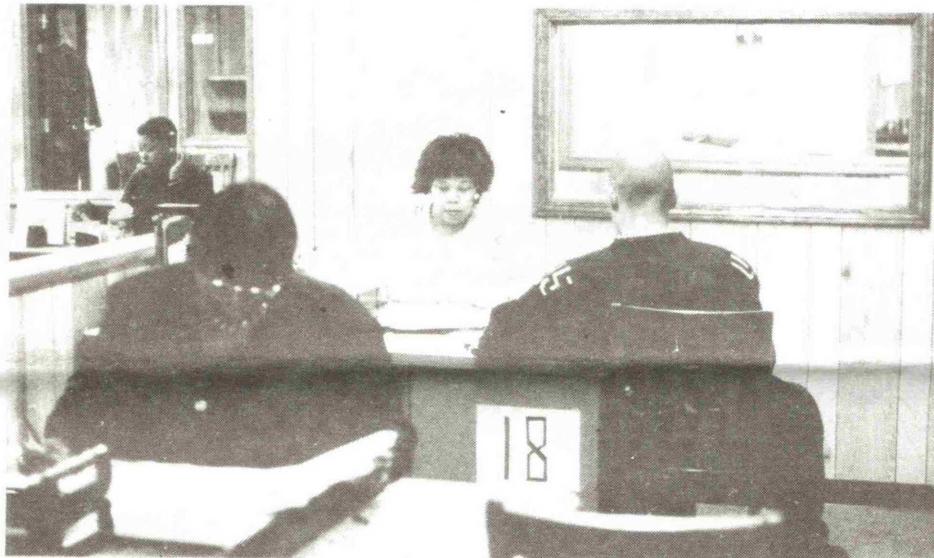
UTILITIES	3,061,007	44%
HOUSING	2,682,217	39%
MEDICAL	632,726	9%
BURIAL	334,940	5%
FOOD	203,456	3%
FURNITURE	27,040	
FUEL	8,063	
TRANSPORTATION	11,327	
HOMELESS SHELTER FOOD	.000	
CLOTHING - Unmet Need	.000	
SCHOOL SUPPLIES - Unmet Need	.000	
SPECIAL SERVICES - Unmet Need	.000	

1998**5,926,587**

UTILITIES	2,369,059	40%
HOUSING	2,389,579	40%
MEDICAL	628,889	11%
BURIAL	300,220	5%
FOOD	172,283	3%
FURNITURE	33,641	1%
FUEL	6,244	
TRANSPORTATION	7,500	
HOMELESS SHELTER FOOD	.000	
CLOTHING - Unmet Need	.000	
SCHOOL SUPPLIES - Unmet Need	.000	
SPECIAL SERVICES - Unmet Need	3,825	

WORKFARE

	1997	1998	+	%
Number of hours spent by poor relief recipients at Workfare jobs	63,790	44,896	-18,894	-30
Total number of recipients referred to Workfare from Service Investigation	34,000	22,962	-11,038	-33
Total number of recipients exempt from Workfare	27,991	20,360	-7631	-28
Number of recipients assigned to Workfare sites	2,606	2,259	-347	-14
Total number of hours interviewing Workfare recipients	9,052	13,552	+4500	+50
Total value of exempt relief recipients	4,857,378	5,158,700	+301,322	+7
Total value of recovery under Workfare	590,037	262,276	-327,761	-56



CTT Workfare staff and clients work together in search for jobs.

CLIENT IS REQUIRED TO:

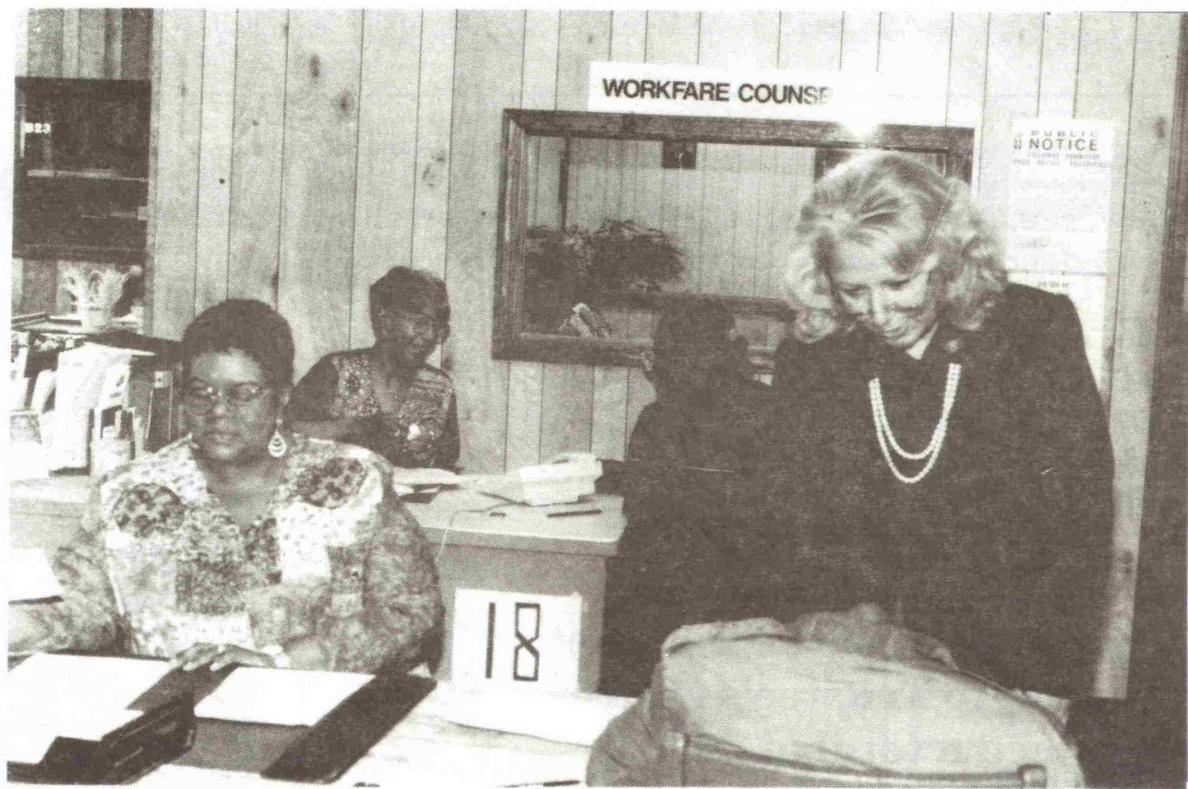
- Have a current unemployment card from the Indiana State Unemployment Office.
- Bring investigator referral sheet on the assigned day.
- Cooperate with the workfare counselor by providing accurate information on the application.
- Report for all appointments scheduled by your placement counselor.
- Complete your workfare assignments.
- Accept a suitable offer of employment.

WHO IS ELIGIBLE:

- Employable recipients of general assistance.
- All able bodied recipients of general assistance.

WHO IS NOT ELIGIBLE:

- The recipient who is a minor and is in school.
- The recipient who is sixty-five (65) years old or over.
- The recipient who has a full-time job at the same time as he/she receives assistance.
- The recipient who is needed to care for a family member who is disabled or ill.
- The recipient is not assigned because no work is available.
- The recipient who is attending courses or job training program approved by the Trustee.



GENERAL ASSISTANCE

The sign-in count shows a decrease of 4,740 sign-ins, a 10% decrease, compared to a 1% decrease in 1997. This is a decrease of 10 times more than in 1997.

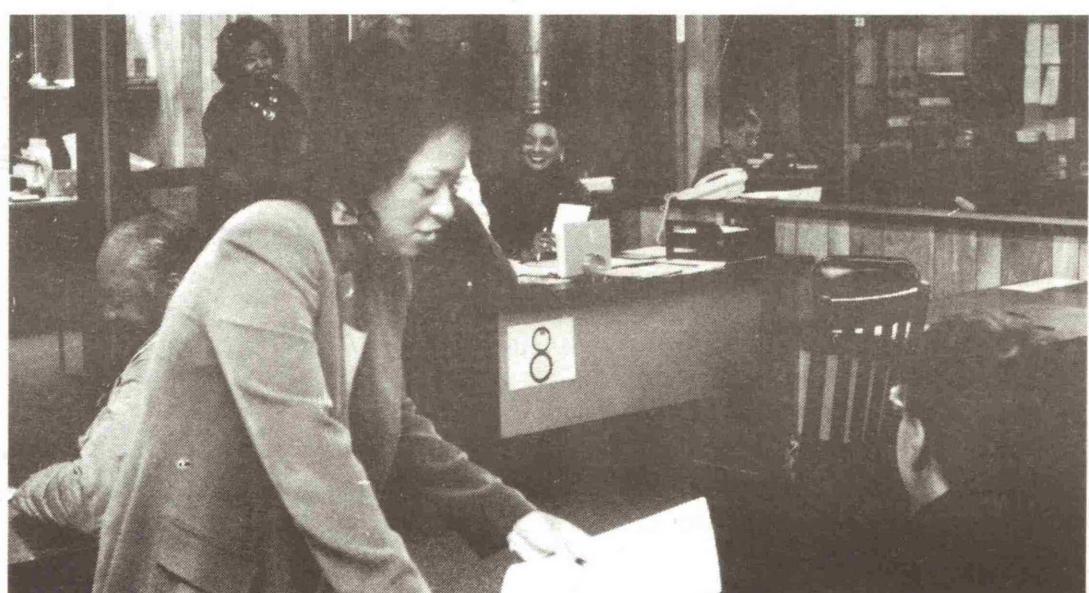
The 1998 appeals show a decrease of \$97,279, a 14% decrease in the amount of appeals overturned by the County Attorney. The amount denied shows a decrease of \$16,710, a 5% increase.

TOTAL NUMBER OF POOR RELIEF RECIPIENTS	1998	1998	1997	1998	% OF INCREASE/DECREASE
	MONTHLY AVERAGE	ANNUAL	ANNUAL	INCREASE/DECREASE	INCREASE/DECREASE
Total number of poor relief recipients signing in	3,386	40,641	45,381	-4,740	-10%
Total number of households containing recipients	413	4,959	5,450	-491	-9%
Total number of recipients denied	8	97	313	-216	-69%
Total number of applicant recipients appeals	106	1,272	1,086	+186	+17%
Total value of recipients appeals approved by the County	\$22,923	\$275,074	\$355,645	-\$80,571	-23%
Total value of recipients appeals denied by the County	\$25,523	\$306,277	\$322,987	-\$16,710	-5%
Total value of recipient appeals	\$48,446	\$581,353	\$678,623	-\$97,279	-14%
Number of cases rejected service investigation	88	1,058	988	+70	+7%
Number of cases closed service investigation	381	4,576	4,777	-201	-4%
Number of new cases processed	202	2,421	2,612	-191	-7%
Number of reapplied cases processed 180 days/intake/services	230	2,761	2,985	-224	-8%
Number of cases update applications	178	2,130	2,412	-282	-12%
Number of cases referred to workfare front counter direct referrals	72	863	858	+5	+1%
Number of cases sanctioned investigation	18	211	73	+138	+189%

The combined total of cases for 1998 was 7,312 and was 8,009 in 1997 - new, reapplied, and updated cases for 1998 show a decrease of 697 cases, a 9% decrease, compared to a 3% decrease in 1997.

The number of cases sanctioned increased by 138, a 189% increase over 1997. This was due to an increase in cases sanctioned at DFCS for non-compliance with welfare reform.

The General Assistance Department of the Calumet Township Trustee's Office serviced a total of 32,017 clients in 1998.



GENERAL ASSISTANCE

CLIENT HOUSEHOLD STATUS PROFILE

The number of home/hospital visits increased by 170, a 35% increase.

The number of restitution collected increased by 16, a 5% increase.

The value of restitution collected increased by \$6,347, a 94% increase.

	1998	1997	1998	1998	% OF INCREASE/DECREASE
	MONTHLY AVERAGE	ANNUAL	ANNUAL	INCREASE/DECREASE	INCREASE/DECREASE
Number of cases verified with address changes	338	4,053	4,122	-69	-2%
Number of households shelter inspections	163	1,957	2,136	-179	-8%
Number of field inspections	6	70	74	-4	-5%
Number of fraud inquiries	17	200	158	+42	+27%
Number of prosecutions	0	0	0	0	0%
Number of home/hospital calls	54	652	482	+170	+35%
Number of restitution collections	30	364	348	+16	+5%
Value of restitution collections	\$1,094	\$13,127	\$6,780	\$6,347	+94%



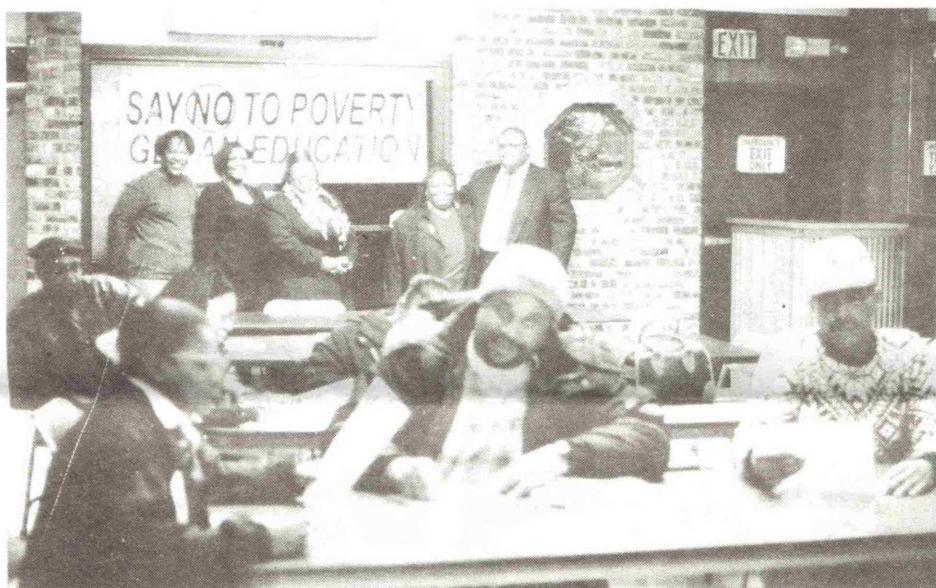
CLIENT INCOME CLASSIFICATION PROFILE

There was a decrease of 2,334 in the number of welfare recipients receiving township assistance, a 31% decrease, whereas, the no income category sustained a 1,425 (13%) decrease. The decrease in the welfare category was 2-1/2 times the decrease in the no-income category.

	1998	1997	1998	1998	% OF INCREASE/DECREASE
	MONTHLY AVERAGE	ANNUAL	ANNUAL	INCREASE/DECREASE	INCREASE/DECREASE
Number of no income	768	9,214	10,639	-1,425	-13%
Welfare ADC	424	5,087	7,421	-2,334	-31%
Other Income	31	375	448	-73	-16%
Supplemental security income	152	1,828	2,281	-453	-20%
Child support	16	192	234	-42	-18%
Social security	95	1,135	1,072	+63	+6%
Full-time employment	114	1,363	1,426	-63	-4%
Part-time employment	21	247	405	-158	-39%
Other household income	1	14	15	-1	-6%
Unemployment compensation	13	150	176	-26	-15%
Pension	11	137	191	-54	-28%
Veterans Administration (VA)	4	51	71	-20	-28%
Other	3	30	18	+12	+67%

NORTH ANNEX

The acquisition of the North Annex office of the Calumet Township Trustee's office in November 1998 signaled significant change for client recipients. The ribbon cutting ceremony officially opened this facility, which represents a provocative and futuristic approach regarding Welfare to Work mandates. The Township's "Say No To Poverty: Get An Education" program and the private sector have merged in a pro-active effort to simultaneously make jobs available and prospective employees job ready.



The actual physical site has been developed to house and accommodate Adult Basic Education (ABE), General Equivalency Diploma (GED) certification classes. A collaboration between the Township and the Gary Community School Corporation provides clients with quality education that meets state standards for graduation.

The North Annex is structured to provide five classrooms and office space for 10 businesses.



The businesses in the facility are linked to the on-going educational program as well as specific job-related training. The expected goal of the recipients' total experience within this project is immediate employment.

In addition, seminars, lectures, and marketable skill development practicums will be developed and provided for clients, as well as the community.

MULTI-PURPOSE CENTER

OPERATIONS/SERVICES

The Calumet Township Trustee Multi-Purpose Center, located at 1900 West 41st Avenue, is the community headquarters for emergency and public service, which is provided by the Calumet Township Trustee's office.

AMBULANCE COMPARISON ANALYSIS

1997 1998 INC.DEC

Total Gary Contracts	2,111	1,384	-727
Total UNICOR Contracts	471	511	+40
Total Contracts	2,596	1,908	-688
Total Contracts from other areas	14	13	-1
Total non-transports	802	646	-156
Total transports	1,794	1,262	-532
Total medical transports	1,264	1,040	-224
Total trauma transports	530	222	308
Total monies received from ambulance transports	1997 \$85,144.25	1998 \$59,001.18	
A TOTAL DECREASE OF \$26,143.07			

*1998 ambulance report reflects breakdown of the total medical and trauma calls for the unincorporated Calumet Township, Gary and other areas.

*1998 ambulance report reflects a breakdown of total transports for each area as well as a breakdown of the total non-transports for each area.

COMMUNITY SERVICES

1997 1998 INC.DEC

AARP Taxes	61	60	-1
N.E.T.*	600	510	-90
Public Meetings	3	3	--
Emergency Shelter*	--	--	--
Shelter Meals*	--	--	--
Special Community Service Event	--	19	
Total monies received from N.E.T. (Non-Emergency Transport)	1998 \$6,551.18	1997 \$4,262.25	
A TOTAL DECREASE OF \$2,288.93			

*Totals for NET Operations included on 1998 Annual Profile

*1998 totals for emergency shelter and shelter meals are included on Poor Relief Report

*The Poor Relief Operations - Emergency Shelter and General Assistance Departments impacts MPC Operations in the areas of supervision, building maintenance, vehicle maintenance, storage and distribution of food, supplies and other personal items.

HOMELESS SHELTER PROFILE

The homeless shelter shows a decrease of 255 homeless recipients, a 27% decrease. However, there was an increase of 55 in the number of households assisted, a 65% increase. The households assisted contained less household members.

1998

1997

1998

1998

% OF
INCREASE/DECREASE

	MONTHLY AVERAGE	ANNUAL	ANNUAL	INCREASE/DECREASE	% OF INCREASE/DECREASE
Total number of homeless recipients 191 x 5 days	58	955	700	-255	-27%
Total number of homeless - number households assisted	12	85	140	+55	+65%



RENTALS

1997 1998 INC.DEC

Rentals	73	78	+5
Community Bridges	101	97	-4
Church Services	259	162	-97
Vehicle Rentals*	15	18	+3
Tax Exempt Rentals*	108	8	-100
Total monies received from MPC Rental	1998 \$36,750.03	1997 \$46,541.00	
A TOTAL DECREASE OF \$ 9,290.97			

*1998 Annual Profile Report includes a total for vehicle rentals - not included on the 1997 report.

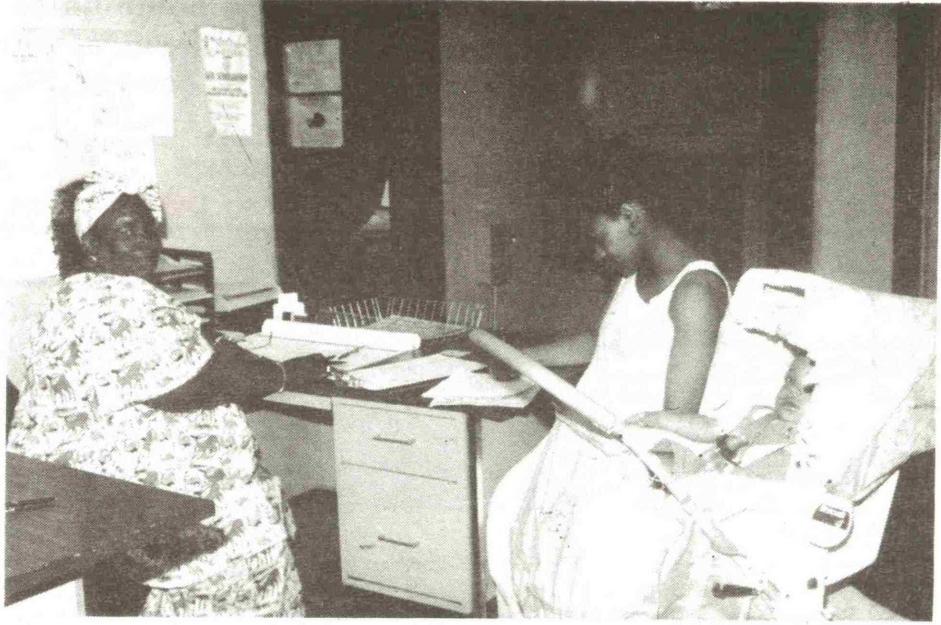
*1998 Annual Profile Report includes a total for tax exempt rentals - not included in the 1997 report.



CALUMET TOWNSHIP TRUSTEE



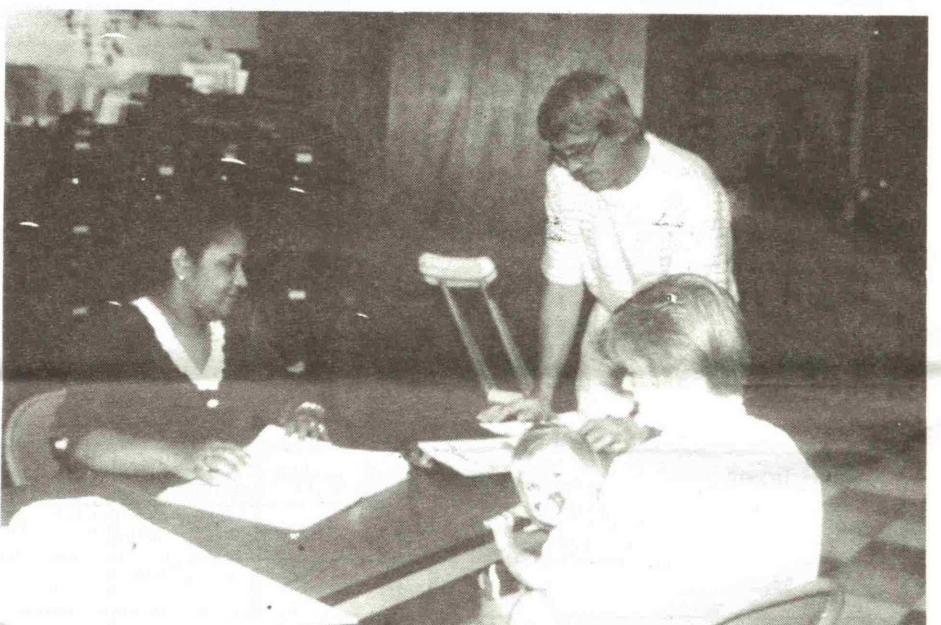
Re-socialization to the WORLD OF WORK!



Helping Mom seek employment!



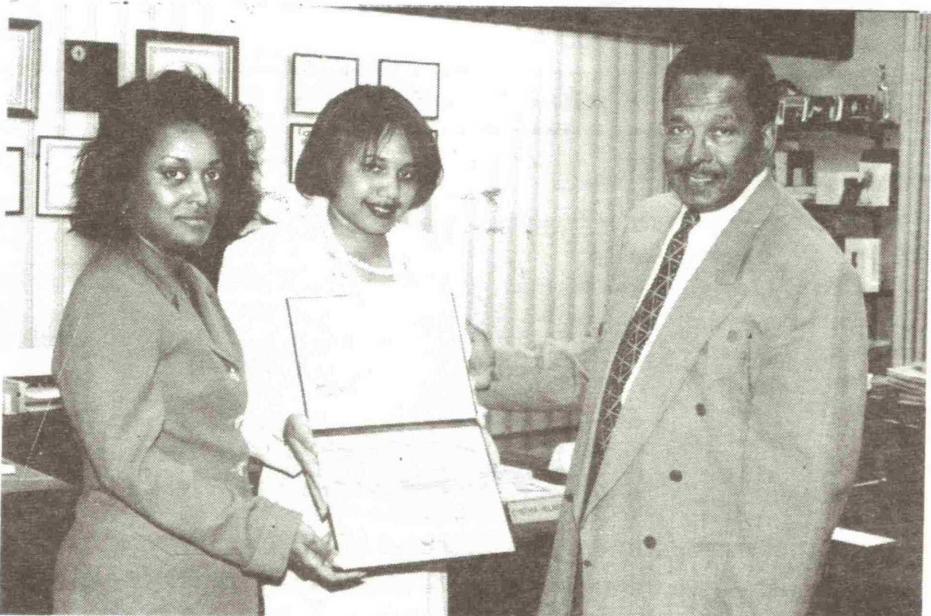
CTT clients graduation from Ivy Tech State College.



General family services, with a smile.



Small Business Administration ventures counseling.



From assistance to teaching certification.

YEAR END REVIEW



Glorious freedom of a trampoline!



Picnic adventure to the moonwalk!



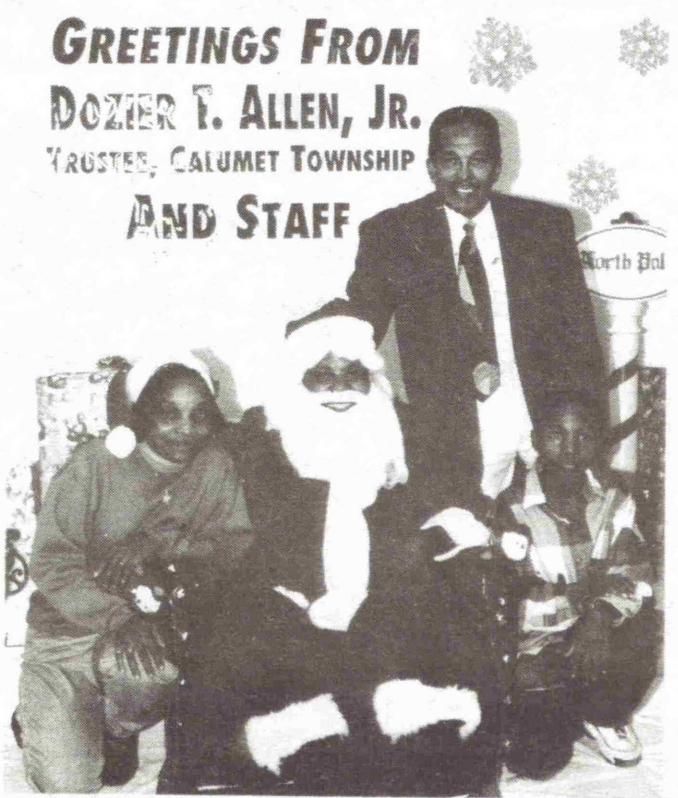
Fun Together!



Gary youth contemplates wondrous future!



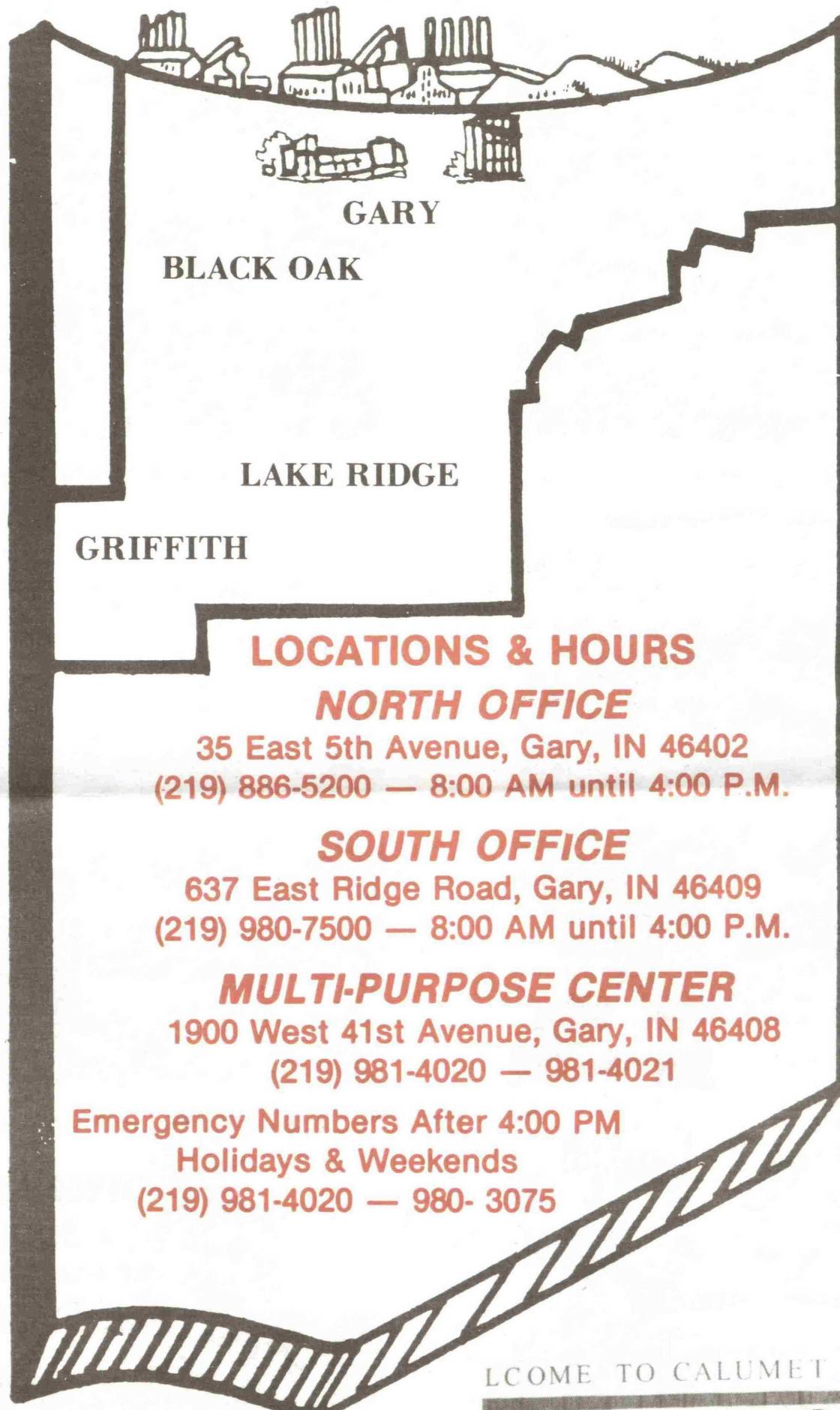
Thanks for giving the memory, CTT!



A very, very Calumet Township Trustee Christmas.

ANNUAL REPORT

Calumet Township



LOCATIONS & HOURS

NORTH OFFICE

35 East 5th Avenue, Gary, IN 46402
(219) 886-5200 — 8:00 AM until 4:00 P.M.

SOUTH OFFICE

637 East Ridge Road, Gary, IN 46409
(219) 980-7500 — 8:00 AM until 4:00 P.M.

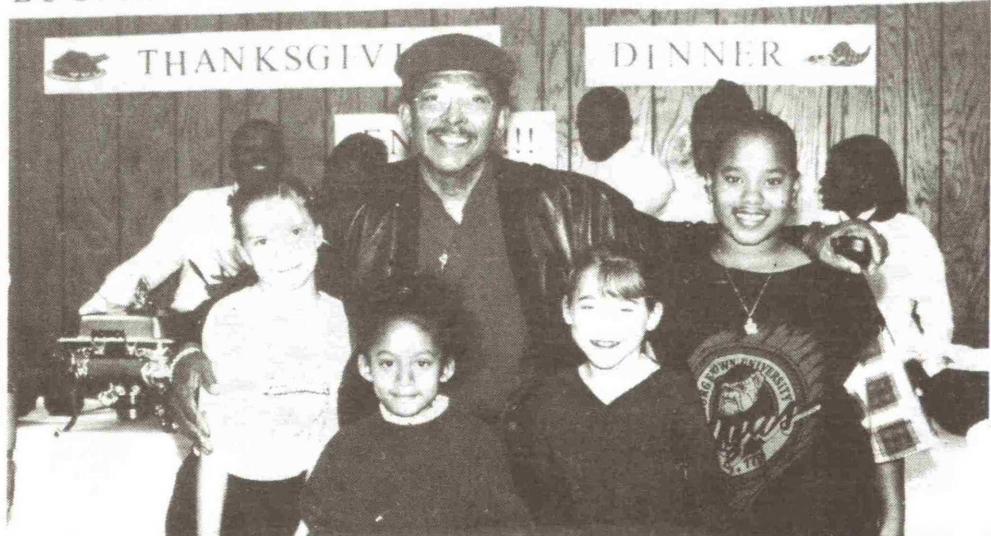
MULTI-PURPOSE CENTER

1900 West 41st Avenue, Gary, IN 46408
(219) 981-4020 — 981-4021

Emergency Numbers After 4:00 PM

Holidays & Weekends
(219) 981-4020 — 980- 3075

LCOME TO CALUMET TOWNSHIP TRUSTEE



DOZIER T. ALLEN, JR.
Trustee, Calumet Township